



- Motorola MRP system.

President of WIZARD - developer of first distributed database system a query language.

Managing partner Sunrise Services, LLC – distributed enterprise software. company

VP of marketing of DPEX – Management information systems company. Brought company from \$0 to over \$2 million in sale in 18 months using unique network market. Gained over 200 corporate and government clients.

General manager Sunrise Communications Services. Developer of global broadband testing systems. System was used to test over half te global telecom and broadband networks. Develop caller ID for te TV and pager products, Trade association customer service systems development.

General manager Crystal Clear Automation, LLC – Robotics, automation, artificial intelegence, transportation engineering R&D company. We are currently conducting a study for Maryland State Highway Administration of smart crosswalk technology for use to reduce pedestrian involved crashed. We are a subcontractor to University of Maryland on this project.

- What experience do you have in dealing with government requirements necessary to run a business profitably?

Complete many corporate, LLC, and partnership tax returns.

Parks manages most of MCPS ball fields. Tey refused to lets us bid of the school mowing contract because we did ave 3 years experience, even tough we had spent 10 years prefect our robotic mowing system and ad cutt lots of grass. Our bid would have lowered the cost of field maintenace for the schools so that they would not have to install synthetic turf. We now are focusing sales efforts in Florida and Virginia.

Casey Anderson, Park and Planning board chair, closed the Corridor Forward (270) staff report review hearing which was in violation of the open meetings act. The board refused to include personal rapid transit mode as a possible alternative. When I asked the transportation planning staff why they recommended the board not include PRT in the study, I was told tey did know much about PRTs and would ave to hire a consultant they couldn't afford. This nuts because if the County ever goes for federal funding they will need to start all over again. As Federal Environmental Impact Statement laws require grantees to evaluate all viable transportation modes as early in the process as possible.

The straw that broke the camels back and the reason I decide to run for County Executive, is because Marc Elrich turned me down when I asked him for a purchase order for 100K free EVs. Tere was no downside to the county because the County would only need to take delivery if the rebate form the Federal tax credit was equal to the purchase price, the vehicles where fully NHTSA crash certified, meet agreed upon performance requirements and there was adequate product liability insurance. Wat better way to remove gas cars from our road and mett our climate change goals than to give away free electric cars.

County Government's culture is to find ways to say no to businesses and good ideas.

- What experience do you have in trying to obtain from the County or the State, a permit or license related to operating a business?

I was unable to obtain a vegetable stand on County or State right of way. Even though it appeared to be allowed by law and regulation.

Park and planning denied my earthen home village at the site of a Germantown mobile home park, stating they would never allow the park to closed as it was the only housing that the mobile ome residents could afford. With two years Parks and Planning approved a out of state developers plan to build high end townhouses on the site. The developer paid each mobile home owner \$2000 for their homes anurb.d kicked them to te c

We bought a car for the business and it literally took 6 months to get tags and license the vehicle which was bought out of state at an abandon vehicle auction.

It took two months to get an LLC registered with SDAT.

I can go on.

2. Over the past two years, the COVID-19 pandemic affected our lives and our economy in unprecedented ways. The County provided financial assistance to help businesses through these unprecedented times, but many businesses and employers have still not recovered.
  - What are you prepared to do to get businesses and our economy back to a sense of normal?

One of my main goals as County Executive is to implement a Digital Twin of the County which be a real time replicate of our county accessible by all citizens on the web. We will provide an easy interface for businesses to public their store or business on this virtual Montgomery County. This would help the public to discovery businesses that are back up and running. Find new businesses that have risen from the ashes of a failed business.



The County would then promote the entire County to the world in the form of virtual tourism. Virtual visitors will be able tour our county remotely, leaving some of the money behind. As world gets back to normal, these virtual visitors will want to visit Montgomery county in person.

- What will you do to support business should the COVID pandemic remain with us?

The biggest sector effected were food services companies. Last the state legislature legalize delivery robots. I would provide the public free license to use my autonomous and remote controlled vehicle system to speed the roll-out of delivery robots, Delivery robots will mitigate the risk of transmission while lowering business owners 'operating costs.

To keep service workers employed and food service business running, I would provide MoCo businesses software license to use these [motion sensors](#). This technology allows food service workers to work from home.

Rather than cower from COVID, I would go on the offensive deploying sanitizing robots using UVC light, sanitizing spray and surface cleaning devices.

The is a Chinese manufacturer that makes a laser welding robot that can shoot 100,000 insects out of the air per second. We should utilize sterilize COVID clouds. Basic a Star Wars COVID missile defense system.

- What kind of financial support (grants and loans) will you support to help businesses and nonprofit organizations (i.e. commercial rent support, reimbursement for testing kits, grants to support continued telework)?

Only by ending [transit boondoggle](#) spending, like a few billion on a 90 mile BRT network, would be able to adequately fund all the above programs.

I will implement a transportation infrastructure backed Montgomery County currency similar to the [Wir Bank](#) in Switzerland. Businesses in Switzerland issue interest free loan to each other and create that money similar to banks money creation. The Wir accounts for over \$2B Swiss Franc equivalents of economic activity in addition to Sizz Franc transations. The would be in the form of Prt fare cards. Using tem for fare would extinguish them from circulation, making room for new interest free loans for County infrastructure and private business.



We would issue a non-profit local currency as well. I successfully funded a hydroponics system at Rock Terrace special needs school in Rockville. In a few days I had signed up 18 merchants to accept “Rock Terrace Greens” for goods and services. Unlike discount coupons that are worthless once redeemed, merchants can spend the currency around town for other goods and services.

This would allow the County te ability inject circulating money into the economy during bust cycles when banks are contracting the money supply. A believe it is likily we will be facing a large economic contraction due to inflation and oil prices.

3. The Silver Spring Central Business District was envisioned to become a smart-growth, live, work, and play community. However, in the past 10-plus years, Silver Spring has evolved into a primarily residential neighborhood (bedroom community), with virtually no commercial office development. At this point, the County seems to be focused on just the “live” and “play” aspects. But local retailers and restaurants are feeling the brunt of having fewer and fewer customers during office hours.
  - What will you do to address this and help bring more employers and jobs back to Silver Spring?

Silver Spring has a hidden gem that is not being properly marketed to potential employers. Most of the Central Business District is in one of two opportunity zones. Most opportunity funds use of opportunity zone zero capital gains benefits for real estate development. However, this doesn’t help existing new office buildings. New real estate development is not attractive with current office vacancy rates.

Instead the County should market Silver Spring to startup companies that have the most potential reach multi-billion dollar valuation in 10 years.

Silicon Valley became the epicenter of the semiconductor industry because Santa Clara County had the foresight to build a network of inert gas pipelines. This put Santa Clara as the best place to start a semiconductor factory. If elected I would install super computing infrastructure in Silver Spring.



In



In order to optimize traffic flows in the County, I would use a quantum annealer quantum computer to optimize existing 800 county traffic signals and the 270 on ramp signals. The quantum computer would also be used to control the vehicle flow on a network of personal rapid transit guideways. Excess processing during low traffic hours will be made available to County quantum computing application startups.

This plan has the potential to bring a multi-trillion dollar industry to Silver Spring.

- What will you do to revitalize our daytime economy in Silver Spring?

A countywide Personal Rapid Transit (PRT) would make Silver Spring accessible to most of the County within 20 minutes. This is because PRTs are on-demand, non-stop transportation with transit times twice as fast as cars and up to 10 times faster than transit. This accessibility will be a shot in the arm for Silver Spring businesses.

4. The Planning Board's Silver Spring Downtown and Adjacent Communities Plan's sole answer to reviving and expanding Silver Spring's office market is to simply "improve the public realm (i.e., build more sidewalks, bikeways, parks, etc.). Please explain why you agree or disagree that this is an effective and appropriate strategy for returning economic prosperity to the downtown Silver Spring business district?

I believe the Planning Board's plan is not responsive to the needs of the Silver Spring business community. If fact it will be my goal to disband the non-democratic and merge its function back into the County, Or at a minimum make the Planning Board stand for elections every two years.

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By providing these fast transit times with PRT, Silver Spring becomes a very attractive place to locate businesses as a workers from a wider area can get to and from work quickly and enjoy Silver Springs many eateries at lunch time and enjoy a meal and entertainment before returning home.

5. In recent months, Silver Spring has experienced a dramatic increase in violent crime, which threatens our economy, our business owners, and our residents. The expansion of our "nighttime economy" has been accompanied by some unintended consequences. Two recent surveys show that the top concern of most residents is crime and safety.
  - Will you support bringing either a police substation or creating a new district police station in downtown Silver Spring? Why or why not?

I would support at least a substation in Silver Spring. I would use artificial intelligence algorithm to compute optimal placement of police stations based on response times and past locations of police calls. This approach both will optimize public safety with a given amount of patrol officer on the force. It will also remove any racial or social economic disparity in policing.

- Would you support legislation that requires a set closing time for restaurants operating as bars and nightclubs as well as hookah bars (as is done in Prince George's County and D.C.)? Why or why not?

I believe later hours of operation in certain "destination" areas of the County is a benefit to our entire County. That said I would support some method of enforcing "disorderly house" legislation based on some form of three strikes type legislation to reduce hours after some number and types of incidents occur as a result of late our operations. I would make sure such legislation would only be responsive to incidents directly attributable to a business and not as a result of ineffective crime enforcement.

6. GSSCC believes that a thriving business community brings prosperity for all of our citizens by increasing the number of good private sector jobs and expanding the tax base to support necessary public services.
  - Please list all the initiatives/legislation you have supported/or would support to foster the growth of existing businesses and encourage new business creation.

I support the County's new policy of preference for County small business on small County Contract. I would like to extend this policy to all County Contracts by giving preferential treatment to County businesses.

311 makes the County less responsive to the needs of County businesses and residents. I will install a digital twin simulation of the County. This provide real time tracking of all government processes by the public. If Amazon can deliver an item the same day with a click of a button, then the County should also use these technologies to provide instant approval on most government issued permits.

- Please describe your plan for increasing the tax base – rather than tax rates – in the County.

Our area has the second worst traffic congestion in the Nation. This is the reason most companies take a pass on moving to Montgomery County. It also makes existing County business less profitable because of the lost man-hours sitting in traffic and the reduced patronage caused by the long travel times to Silver Spring.

By marketing office space to companies with the largest business potential, income tax revenues can be thousands of times large than from a average business. The property tax on a \$15 million quantum computer is significantly more than the property tax on a \$2,000 PC. By targeting the high tech high growth companies to Silver Spring, we generate many times to tax revenues in the same footprint as lower revenue generating businesses.

If Elon Musk located Tesla in an opportunity zon, he would save \$11 billion in his taxes this year. Tat is a big incentive for fast growing companies.

- What is your plan for making Montgomery County more attractive to businesses looking to expand or relocate (i.e. increased tax incentives, subsidies, streamlining the development approval process)?

I do not approve of bribing companies to move to the County. This provides an unfair competitive advantage to these companies. As previously mentioned above, through business process automation I would drastically accelerate the permitting processes.

Fast safe transportation and access to quantum computing will attractive te top tier companies to Silver Spring.

By simulating all development project in high detail on a County digital twin, I would implement artificial intelligence to automation design rule checking of the proposed development removing most of the human effort and time taken the approval process. This will also remove any purposeful or unintended basis fom the approval process. The planning board staff does not possess the expertise to implement such a system and that's why planning must return to the duly elected government of the county/

7. Many of our small- and medium-sized business members feel that the policies adopted by County government reflect a lack of appreciation for the contributions they make to our community. Please describe your understanding of the difference between the challenges faced by large multinational companies and small locally owned/operated businesses. (For example, the County requires small business owners to pay a recordation tax when they use their personal home as collateral for a business loan that is more than \$3 million. Yet large business owners don't have to personally guarantee anything, let alone put their personal property at risk for access to capital.) Please provide three specific examples of how you will support small businesses and ensure opportunities for them to grow and expand.

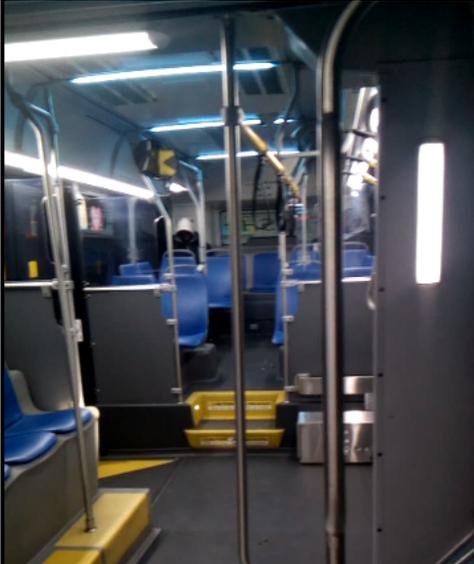
I would remove the recordation tax when properties are not being transferred. Most job growth comes from small businesses. I would focus County funding and efforts on supporting our small businesses to become large business keep the money generated by these business in the County. Spending taxpayers dollars attracting external business promotes much of the profits generated by those enterprises to leave the county.

The County desperately needs an input output modeling system that tat tracks the flow of money into and out of the County. This model will provide the information needed to effectively manage the County's economy. Input output modeling will be done by business sectors and for existing and proposed businesses in te County. This will allow the County to promote sectors and business that provide the highest net generation of wealth creation in the County.

8. The Route 29 Corridor in Eastern Montgomery County has suffered from a lack of commercial and other development for many years. Few, if any new employment opportunities have been created to provide jobs that would address complaints about traffic congestion (that is taking employees to Silver Spring or D.C.) or bring economic prosperity to this area. What are you going to do to ensure economic development that brings new businesses and jobs to the East County/Rt. 29 Corridor?

I would first sell our Flash bus fleet and stop further expansion on Georgia avenue. The other candidates want to proceed with a \$2B+ boondoggle. Even with free rides, the RT 29 has virtual no ridership. See this [ABC New 7 report](#).

RT 29 Flash Orange line at rush hour on a Tuesday. Ridership was 4 passengers at its peak.



First and foremost a PRT system along Rt29 will eliminate traffic congestion and make businesses located along RT 29 corridor much more accessible to a wide customer base. As a graduate of Springbrook high school, this area is near a dear to my heart.

Because there are also two opportunity zones in White Oak adjacent to RT 29 . I will implement the same marketing plan as the CBD for this area. There is already a proposal for a computational chemistry and biology center in White Oak that can be enhanced with the application of Quantum computing.

9. The Chamber supports a balanced approach to transportation policies that takes into account the needs of our member businesses, their employees, their customers, and their vendors. That balance must accommodate those who use public transit, drive on our roads, travel by bicycle and on foot, and need sufficient parking options at their destination.

- Please describe your approach to finding the right balance of transit, roads, parking, and other transportation options.

38% of the land area of the central business district is dedicated to cars. Roads and surface parking. PRT guideways take 1% of the lane area used for roads and transit. I will reclaim at least half of this land area for better uses. There is 4 times the land area in the CBD used for surface parking than for parks.

I PRT can be piloted on the Crescent trail between Bethesda and Silver spring for 1/100th te cost of light rail. According to a 2013 UMD study on PRT, BRT and light rail on the Purple Line alignment PRT beat the other two hands down in all criteria. Including transit times, capacity, safety, capital and O&M costs.

At grade on the Cresent trail, at grade, the land area needed for PRT vs light rail is 32' vs 12' width at a cost comparable to the proposed bike path of \$90M. Versus a cost of at least \$3B for that section of the light rail lline. I would put a PRT line on Georgia Ave from Silver Spring to Olney and te same arterials as those planned for the BRT network. Most of the PRT network would be elevated for ¼ the cost of the proposed BRT using dedicated center lanes. (The preferred alignment)

The difference between the PRT system I am proposing is tat the guideway vehicles can be driven off the automated guideways onto surface streets. This makes PRT accessible to te entire County not just 15% of te population.

I would call on my brother, [Robert James](#), to assist our transportation systems design and securing Federal funding for these projects and smart cities technologies. Bob helped Columbus, Ohio apply for the DOT Smart City Grand Challenging and Columbus won the \$40M prize. Paul Allen then cipped in another \$500M to smart

Columbus. Bib won NYC MTA's Guinness Award of \$250K for his new signalling system idea to run NYC subway trains closer together nearly doubling ridership capacity. NYC MTA is now converting three subway lines to this technology.

- What is your proposal to balance this equation -roads, trains, buses, roads, parking garages? Need all to get people to work?

Only by providing a transportation option that is better than cars, can we hope to replace our auto centric transportation system. I would use the autonomous guideways in corridors that are currently congested and use surface street in low density areas of the County.

I believe trains and buses are completely obsolete. Since the cost of operating and maintenance of PRTs is 1/10th the cost of rail and buses, replacement with PRTs yield saving immediately.

PRTs don't need drivers. We should retrofit Metro with PRT guideway decks as these at grade right-of-ways.

Maryland legalized delivery robots last years and these can off load much of the parcel freight delivery trucks that clog streets with frequent stops. Also the PRT can be hailed and delivered autonomously reduce the total number of vehicle needed to service travel demand.

With 20% of the CBD land area reclaimed, bike and scooters lanes, parks and pedestrian paths can be added along with street dining, recreational facilities like tennis courts and ball fields.

- What will you do to address the needs and concerns of businesses that expect to be harmed financially during the continued construction of The Purple Line?

Purple Line has been again halted by a recent court order. Replacing light rail with a PRT solution will shorten the construction time frame by several years. None of the streets will need to be dug up as only pylon need to be planted every 150 feet.

I would not in good conscience be willing to compensate businesses for negative impacts of a very bad project, unless those businesses will fight against the light rail now.

10. In 2019, the Council passed legislation to require an Economic Impact analysis to determine a proposed bill's potential positive or negative effects, if any, on the County's workforce, taxation policy, property values, incomes, operating costs to businesses and non-profits operating in the County, capital investment from the private sector, economic development, and the County's competitiveness. The Chamber believes that this effort has not always focused sufficiently on impacts to existing businesses and the economy as a whole.

- Would you require that this analysis include interviews and discussions with actual business owners? Why or why not?

Yes, I would want as much citizen feedback as possible. I am proposing a digital twin greater large volumes of feedback on proposed legislation and use speech recognition and artificial intelligence to glean citizens.

- Would you require this analysis to include formal input from the Montgomery County Economic Development Corporation? Why or why not?

I would rely on MCED for anything. They are doing nothing to help local businesses. They are just part of the County's oligarchy. The County's offer to Amazon for the headquarters is completely redacted to hid all the backroom deals they want to cut.

- Would you require this analysis to include formal input from the County Chamber of Commerce, and the individual area Chambers (rather than just the Montgomery County Economic Development Corporation? Why or why not?

Absolute the chamber represents the local business community. Rather than offer competitive advantages to businesses from outside the County, we want to focus on growing our existant business.

11. What is your vision for the future of greater Silver Spring and Montgomery County, and what is needed to accomplish this vision, over the next 5 years?

My vision is to provide te best transportation system in the world. Where visitors marvel at ow accessible Silver Spring is. My Silver Spring will reclaim most of the land area used for cars and replace them with parks, entertainment venues, wide safe bike paths and truly complete streets.

I see Silver Spring, in the future, as a economic power house in quantum computing, AI, robotics, battery technology and electric, connected and autonomous vehicle industries.